

# Gloucester **City Council**

## **REVENUE BUDGET**

**2016/17**

**GENERAL FUND SUMMARY 2016/17**

| Gloucester City Council                 | Proposed Budget<br>2016/17 | Regeneration and<br>Economy | Communities and<br>Neighbourhoods | Performance<br>and<br>Resources | Environment        | Culture and<br>Leisure | Housing and<br>Planning |
|---|----------------------------|-----------------------------|-----------------------------------|---------------------------------|--------------------|------------------------|-------------------------|
| <b>Service Expenditure / Income</b>     |                            |                             |                                   |                                 |                    |                        |                         |
| Employees                               | 8,436,200                  | 1,353,800                   | 926,800                           | 2,071,700                       | 1,166,800          | 941,500                | 1,975,600               |
| Premises                                | 2,898,800                  | 1,941,900                   | 87,700                            | 0                               | 475,400            | 205,800                | 188,000                 |
| Transport                               | 86,300                     | 3,200                       | 5,000                             | 22,800                          | 47,300             | 3,400                  | 4,600                   |
| Supplies and Services                   | 13,297,100                 | 204,300                     | 126,600                           | 5,026,800                       | 5,746,200          | 1,345,400              | 847,800                 |
| Third Party Payments                    | 43,001,100                 | 253,500                     | 315,500                           | 42,138,500                      | 58,400             | 235,200                | 0                       |
| Capital Charges                         | 0                          | 0                           | 0                                 | 0                               | 0                  | 0                      | 0                       |
| Other Charges                           | 0                          | 0                           | 0                                 | 0                               | 0                  | 0                      | 0                       |
| <b>Expenditure Total</b>                | <b>67,719,500</b>          | <b>3,756,700</b>            | <b>1,461,600</b>                  | <b>49,259,800</b>               | <b>7,494,100</b>   | <b>2,731,300</b>       | <b>3,016,000</b>        |
| Contributions                           | 0                          | 0                           | 0                                 | 0                               | 0                  | 0                      | 0                       |
| Fees and Charges                        | (6,257,400)                | (2,320,200)                 | (316,700)                         | (75,200)                        | (2,576,300)        | (197,200)              | (771,800)               |
| Rents and Lettings                      | (2,019,000)                | (1,809,000)                 | 0                                 | (25,000)                        | 0                  | 0                      | (185,000)               |
| Grant Income                            | (43,595,500)               | 0                           | 0                                 | (43,464,700)                    | (58,900)           | 0                      | (71,900)                |
| Sales Income                            | (1,351,600)                | (37,600)                    | 0                                 | 0                               | (270,100)          | (1,043,900)            | 0                       |
| Other Income                            | (1,783,700)                | (583,100)                   | 0                                 | (537,300)                       | (393,400)          | (3,100)                | (266,800)               |
| <b>Income Total</b>                     | <b>(55,007,200)</b>        | <b>(4,749,900)</b>          | <b>(316,700)</b>                  | <b>(44,102,200)</b>             | <b>(3,298,700)</b> | <b>(1,244,200)</b>     | <b>(1,295,500)</b>      |
| <b>Service Expenditure</b>              | <b>12,712,300</b>          | <b>(993,200)</b>            | <b>1,144,900</b>                  | <b>5,157,600</b>                | <b>4,195,400</b>   | <b>1,487,100</b>       | <b>1,720,500</b>        |
| <b>Corporate Expenditure / (Income)</b> |                            |                             |                                   |                                 |                    |                        |                         |
| Interest Payable                        | 467,100                    |                             |                                   |                                 |                    |                        |                         |
| Interest Receivable                     | (45,800)                   |                             |                                   |                                 |                    |                        |                         |
| Corporate Pension Contribution          | 2,566,800                  |                             |                                   |                                 |                    |                        |                         |
| Minimum Revenue Provision               | 660,200                    |                             |                                   |                                 |                    |                        |                         |
| Transfers to Earmarked Reserves         | 61,000                     |                             |                                   |                                 |                    |                        |                         |
| Insurance Provision                     | 60,000                     |                             |                                   |                                 |                    |                        |                         |
| Council Tax Support to Quedgely PC      | 27,400                     |                             |                                   |                                 |                    |                        |                         |
| <b>Net Operating Expenditure</b>        | <b>16,509,000</b>          |                             |                                   |                                 |                    |                        |                         |
| Council Tax Precept                     | (6,816,000)                |                             |                                   |                                 |                    |                        |                         |
| Transition Grant                        | (10,000)                   |                             |                                   |                                 |                    |                        |                         |
| Retained Business Rates                 | (4,000,000)                |                             |                                   |                                 |                    |                        |                         |
| Revenue Support Grant                   | (1,860,000)                |                             |                                   |                                 |                    |                        |                         |
| New Homes Bonus                         | (3,823,000)                |                             |                                   |                                 |                    |                        |                         |
| <b>Net Council Position</b>             | <b>0</b>                   |                             |                                   |                                 |                    |                        |                         |

## Regeneration and Economy Portfolio

| Regeneration and Economy     | Asset Management and Economic Development |                                 |                                    |                    |  |
|------------------------------|---|---------------------------------|------------------------------------|--------------------|--|
|                              | Proposed Budget<br>2016/17                | Senior<br>Management<br>2016/17 | Economic<br>Development<br>2016/17 | Parking<br>2016/17 | Markets and<br>Street Trading<br>2016/17 |
| Employees                    | 1,353,800                                 | 358,400                         | 874,600                            | 48,700             | 72,100                                   |
| Premises                     | 1,941,900                                 | 0                               | 673,600                            | 1,095,800          | 172,500                                  |
| Transport                    | 3,200                                     | 1,600                           | 1,400                              | 0                  | 200                                      |
| Supplies and Services        | 204,300                                   | 3,800                           | 130,100                            | 42,800             | 27,600                                   |
| Third Party Payments         | 253,500                                   | 0                               | 13,500                             | 240,000            | 0  |
| Capital Charges              | 0   | 0                               | 0                                  | 0                  | 0  |
| Other Charges                | 0   | 0                               | 0                                  | 0                  | 0  |
| <b>Expenditure Total</b>     | <b>3,756,700</b>                          | <b>363,800</b>                  | <b>1,693,200</b>                   | <b>1,427,300</b>   | <b>272,400</b>                           |
| Internal Recharges Net Total | 0   | 0                               | 0                                  | 0                  | 0  |
|                              | 0   | 0                               | 0                                  | 0                  | 0  |
| Contributions                | 0   | 0                               | 0                                  | 0                  | 0  |
| Fees and Charges             | (2,320,200)                               | 0                               | (57,100)                           | (2,221,300)        | (41,800)                                 |
| Rents and Lettings           | (1,809,000)                               | 0                               | (1,809,000)                        | 0                  | 0  |
| Grant Income                 | 0   | 0                               | 0                                  | 0                  | 0  |
| Sales Income                 | (37,600)                                  | 0                               | (33,800)                           | 0                  | (3,800)                                  |
| Other Income                 | (583,100)                                 | (75,900)                        | 0                                  | (31,000)           | (476,200)                                |
| <b>Income Total</b>          | <b>(4,749,900)</b>                        | <b>(75,900)</b>                 | <b>(1,899,900)</b>                 | <b>(2,252,300)</b> | <b>(521,800)</b>                         |
|                              |   |                                 |                                    |                    |  |
| <b>Service Expenditure</b>   | <b>(993,200)</b>                          | <b>287,900</b>                  | <b>(206,700)</b>                   | <b>(825,000)</b>   | <b>(249,400)</b>                         |

| <b>Economic Development and Asset Management</b> | <b>Proposed Budget<br/>2016/17</b> |
|--|------------------------------------|
| Employees  | 874,600                            |
| Premises   | 673,600                            |
| Transport  | 1,400                              |
| Supplies and Services                            | 130,100                            |
| Third Party Payments                             | 13,500                             |
| Capital Charges                                  |                                    |
| Other Charges                                    |                                    |
| <b>Expenditure Total</b>                         | <b>1,693,200</b>                   |
| Internal Recharges Net Total                     |                                    |
| Contributions                                    |                                    |
| Fees and Charges                                 | (57,100)                           |
| Rents and Lettings                               | (1,809,000)                        |
| Grant Income                                     |                                    |
| Sales Income                                     | (33,800)                           |
| Other Income                                     |                                    |
| <b>Income Total</b>                              | <b>(1,899,900)</b>                 |
|  |                                    |
| <b>Service Expenditure</b>                       | <b>(206,700)</b>                   |

**Service Manager**

Anthony Hodge

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

| <b>Summary By Service Area 2016-17</b> | <b>Total<br/>Expenditure</b> | <b>Total<br/>Income</b> | <b>Net</b>       |
|--|------------------------------|-------------------------|------------------|
| Economic Development                   | 376,000                      | 0                       | 376,000          |
| Asset Management                       | 1,317,200                    | (1,899,900)             | (582,700)        |
| <b>Net Service Expenditure</b>         | <b>1,693,200</b>             | <b>(1,899,900)</b>      | <b>(206,700)</b> |

| <b>Parking</b>               | <b>Proposed Budget<br/>2016/17</b> |
|------------------------------|------------------------------------|
| Employees                    | 48,700                             |
| Premises                     | 1,095,800                          |
| Transport                    | 0                                  |
| Supplies and Services        | 42,800                             |
| Third Party Payments         | 240,000                            |
| Capital Charges              |                                    |
| Other Charges                |                                    |
| <b>Expenditure Total</b>     | <b>1,427,300</b>                   |
| Internal Recharges Net Total |                                    |
| Contributions                |                                    |
| Fees and Charges             | (2,221,300)                        |
| Rents and Lettings           |                                    |
| Grant Income                 |                                    |
| Sales Income                 |                                    |
| Other Income                 | (31,000)                           |
| <b>Income Total</b>          | <b>(2,252,300)</b>                 |
|                              |                                    |
| <b>Service Expenditure</b>   | <b>(825,000)</b>                   |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Anthony Hodge  
 Regeneration and Economy  
 Councillor Paul James

| <b>Summary By Service Area 2016-7</b> | <b>Total<br/>Expenditure</b> | <b>Total<br/>Income</b> | <b>Net</b>       |
|---------------------------------------|------------------------------|-------------------------|------------------|
| Off Street Car Parks                  | 1,344,500                    | (2,207,000)             | (862,500)        |
| Castlemeads staff car park            | 82,800                       | (45,300)                | 37,500           |
| <b>Net Service Expenditure</b>        | <b>1,427,300</b>             | <b>(2,252,300)</b>      | <b>(825,000)</b> |

| <b>Markets and Street Trading</b> | <b>Proposed Budget<br/>2016/17</b> |
|-----------------------------------|------------------------------------|
| Employees                         | 72,100                             |
| Premises                          | 172,500                            |
| Transport                         | 200                                |
| Supplies and Services             | 27,600                             |
| Third Party Payments              |                                    |
| Capital Charges                   |                                    |
| Other Charges                     |                                    |
| <b>Expenditure Total</b>          | <b>272,400</b>                     |
| Internal Recharges Net Total      |                                    |
| Contributions                     |                                    |
| Fees and Charges                  | (41,800)                           |
| Rents and Lettings                |                                    |
| Grant Income                      |                                    |
| Sales Income                      | (3,800)                            |
| Other Income                      | (476,200)                          |
| <b>Income Total</b>               | <b>(521,800)</b>                   |
|                                   |                                    |
| <b>Service Expenditure</b>        | <b>(249,400)</b>                   |

**Service Manager**

Lisa Jones

**Portfolio**

Regeneration and Economy

**Portfolio Holder**

Councillor Paul James

| <b>Summary By Service Area 2016-17</b> | <b>Total<br/>Expenditure</b> | <b>Total<br/>Income</b> | <b>Net</b>       |
|--|------------------------------|-------------------------|------------------|
| Farmers Market                         | 0                            | (5,000)                 | (5,000)          |
| Eastgate Market                        | 173,900                      | (358,000)               | (184,100)        |
| Kings Square Market                    | 1,700                        | (20,000)                | (18,300)         |
| Hempsted Market                        | 47,400                       | (86,000)                | (38,600)         |
| Street Trading Licenses                | 49,400                       | (52,800)                | (3,400)          |
| <b>Net Service Expenditure</b>         | <b>272,400</b>               | <b>(521,800)</b>        | <b>(249,400)</b> |

## Performance and Resources Portfolio

| Performance and Resources    | Financial Services<br>and Business |                        |                                  |                  | Shared Services<br>2016/17 | Contact Centre<br>2016/17 | Democratic<br>Services<br>2016/17 |
|------------------------------|------------------------------------|------------------------|----------------------------------|------------------|----------------------------|---------------------------|-----------------------------------|
|                              | Proposed Budget<br>2016/17         | Improvement<br>2016/17 | Revenues and<br>Benefits 2016/17 | IT 2016/17       |                            |                           |                                   |
| Employees                    | 2,071,700                          | 795,700                | 69,800                           | 0                | 193,800                    | 646,100                   | 366,300                           |
| Premises                     | 0                                  | 0                      | 0                                | 0                | 0                          | 0                         | 0                                 |
| Transport                    | 22,800                             | 1,000                  | 200                              | 200              | 300                        | 9,300                     | 11,800                            |
| Supplies and Services        | 5,026,800                          | 266,800                | 1,798,000                        | 1,445,600        | 877,400                    | 75,300                    | 563,700                           |
| Third Party Payments         | 42,138,500                         | 0                      | 42,138,500                       | 0                | 0                          | 0                         | 0                                 |
| Capital Charges              | 0                                  | 0                      | 0                                | 0                | 0                          | 0                         | 0                                 |
| Other Charges                | 0                                  | 0                      | 0                                | 0                | 0                          | 0                         | 0                                 |
| <b>Expenditure Total</b>     | <b>49,259,800</b>                  | <b>1,063,500</b>       | <b>44,006,500</b>                | <b>1,445,800</b> | <b>1,071,500</b>           | <b>730,700</b>            | <b>941,800</b>                    |
| Internal Recharges Net Total | 0                                  | 0                      | 0                                | 0                | 0                          | 0                         | 0                                 |
| Contributions                | 0                                  | 0                      | 0                                | 0                | 0                          | 0                         | 0                                 |
| Fees and Charges             | (75,200)                           | (12,500)               | 0                                | (27,700)         | 0                          | (35,000)                  | 0                                 |
| Rents and Lettings           | (25,000)                           | (25,000)               | 0                                | 0                | 0                          | 0                         | 0                                 |
| Grant Income                 | (43,464,700)                       | 0                      | (43,285,300)                     | 0                | (85,000)                   | 0                         | (94,400)                          |
| Sales Income                 | 0                                  | 0                      | 0                                | 0                | 0                          | 0                         | 0                                 |
| Other Income                 | (537,300)                          | 0                      | (537,300)                        | 0                | 0                          | 0                         | 0                                 |
| <b>Income Total</b>          | <b>(44,102,200)</b>                | <b>(37,500)</b>        | <b>(43,822,600)</b>              | <b>(27,700)</b>  | <b>(85,000)</b>            | <b>(35,000)</b>           | <b>(94,400)</b>                   |
| <b>Service Expenditure</b>   | <b>5,157,600</b>                   | <b>1,026,000</b>       | <b>183,900</b>                   | <b>1,418,100</b> | <b>986,500</b>             | <b>695,700</b>            | <b>847,400</b>                    |

| <b>Financial Services</b>      | <b>Proposed<br/>Budget<br/>2016/17</b> |
|--------------------------------|--|
| Employees                      | 795,700                                |
| Premises                       |  |
| Transport                      | 1,000                                  |
| Supplies and Services          | 266,800                                |
| Third Party Payments           |  |
| Capital Charges                |  |
| Other Charges                  |  |
| <b>Expenditure Total</b>       | <b>1,063,500</b>                       |
| Internal Recharges Net Total   | 0                                      |
|                                | 0                                      |
| Contributions                  | 0                                      |
| Fees and Charges               | (12,500)                               |
| Rents and Lettings             | (25,000)                               |
| Grant Income                   | 0                                      |
| Sales Income                   | 0                                      |
| Other Income                   |  |
| <b>Income Total</b>            | <b>(37,500)</b>                        |
|                                |  |
| <b>Net Service Expenditure</b> | <b>1,026,000</b>                       |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                  |
|--|--------------------|---------------------|------------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>       |
| Head of Finance                        | 90,300             |                     | 90,300           |
| Financial Services                     | 400,900            | (12,500)            | 388,400          |
| Business Improvement                   | 272,900            | 0                   | 272,900          |
| Treasury Management                    | 109,600            |                     | 109,600          |
| Procurement                            | 59,400             | 0                   | 59,400           |
| Corporate expenses                     | 130,400            |                     | 130,400          |
| Airport Rents                          | 0                  | (25,000)            | (25,000)         |
| <b>Net Service Expenditure</b>         | <b>1,063,500</b>   | <b>(37,500)</b>     | <b>1,026,000</b> |



| <b>Revenues and Benefits</b>   | <b>Proposed Budget 2016/17</b> |
|--------------------------------|--------------------------------|
| Employees                      | 69,800                         |
| Premises                       |                                |
| Transport                      | 200                            |
| Supplies and Services          | 1,798,000                      |
| Third Party Payments           | 42,138,500                     |
| Capital Charges                |                                |
| Other Charges                  | 0                              |
| <b>Expenditure Total</b>       | <b>44,006,500</b>              |
| Internal Recharges Net Total   | 0                              |
|                                | 0                              |
| Contributions                  | 0                              |
| Fees and Charges               | 0                              |
| Rents and Lettings             | 0                              |
| Grant Income                   | (43,285,300)                   |
| Sales Income                   | 0                              |
| Other Income                   | (537,300)                      |
| <b>Income Total</b>            | <b>(43,822,600)</b>            |
|                                |                                |
| <b>Net Service Expenditure</b> | <b>183,900</b>                 |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Revs and Bens Contract                 | 1,732,700          |                     | 1,732,700      |
| Contract Administration                | 135,300            | (1,205,300)         | (1,070,000)    |
| Housing Benefit and subsidy            | 42,138,500         | (42,617,300)        | (478,800)      |
| <b>Net Service Expenditure</b>         | <b>44,006,500</b>  | <b>(43,822,600)</b> | <b>183,900</b> |

| <b>IT</b>                      | <b>Proposed<br/>Budget<br/>2016/17</b> |
|--------------------------------|--|
| Employees                      | 0                                      |
| Premises                       |  |
| Transport                      | 200                                    |
| Supplies and Services          | 1,445,600                              |
| Third Party Payments           |  |
| Capital Charges                |  |
| Other Charges                  | 0                                      |
| <b>Expenditure Total</b>       | <b>1,445,800</b>                       |
| Internal Recharges Net Total   | 0                                      |
|                                | 0                                      |
| Contributions                  | 0                                      |
| Fees and Charges               | (27,700)                               |
| Rents and Lettings             | 0                                      |
| Grant Income                   |  |
| Sales Income                   | 0                                      |
| Other Income                   |  |
| <b>Income Total</b>            | <b>(27,700)</b>                        |
|                                |  |
| <b>Net Service Expenditure</b> | <b>1,418,100</b>                       |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon Topping  
Performance and Resources  
Councillor David Norman MBE

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                  |
|--|--------------------|---------------------|------------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>       |
| IT Contract                            | 605,400            |                     | 605,400          |
| Photocopying                           | 137,600            |                     | 137,600          |
| Phones                                 | 89,200             | 0                   | 89,200           |
| Hardware and Software Costs            | 613,600            | (27,700)            | 585,900          |
| <b>Net Service Expenditure</b>         | <b>1,445,800</b>   | <b>(27,700)</b>     | <b>1,418,100</b> |

| <b>Shared Services</b>         | <b>Proposed<br/>Budget<br/>2016/17</b> |
|--------------------------------|--|
| Employees                      | 193,800                                |
| Premises                       |  |
| Transport                      | 300                                    |
| Supplies and Services          | 877,400                                |
| Third Party Payments           |  |
| Capital Charges                |  |
| Other Charges                  | 0                                      |
| <b>Expenditure Total</b>       | <b>1,071,500</b>                       |
| Internal Recharges Net Total   | 0                                      |
|                                | 0                                      |
| Contributions                  | 0                                      |
| Fees and Charges               | 0                                      |
| Rents and Lettings             | 0                                      |
| Grant Income                   | (85,000)                               |
| Sales Income                   | 0                                      |
| Other Income                   |  |
| <b>Income Total</b>            | <b>(85,000)</b>                        |
|                                |  |
| <b>Net Service Expenditure</b> | <b>986,500</b>                         |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Jon McGinty  
Performance and Resources  
Councillor David Norman MBE

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Internal Audit                         | 176,800            |                     | 176,800        |
| Communications                         | 125,400            |                     | 125,400        |
| Legal Services                         | 370,000            |                     | 370,000        |
| Human Resources and Training           | 230,700            |                     | 230,700        |
| Apprenticeship Scheme                  | 168,600            | (85,000)            | 83,600         |
| <b>Net Service Expenditure</b>         | <b>1,071,500</b>   | <b>(85,000)</b>     | <b>986,500</b> |

| <b>Contact Centre and Customer Services</b> | <b>Proposed Budget<br/>2016/17</b> |
|---|------------------------------------|
| Employees                                   | 646,100                            |
| Premises                                    | 0                                  |
| Transport                                   | 9,300                              |
| Supplies and Services                       | 75,300                             |
| Third Party Payments                        |                                    |
| Capital Charges                             | 0                                  |
| Other Charges                               |                                    |
| <b>Expenditure Total</b>                    | <b>730,700</b>                     |
| Internal Recharges Net Total                |                                    |
| Contributions                               |                                    |
| Fees and Charges                            | (35,000)                           |
| Rents and Lettings                          |                                    |
| Grant Income                                |                                    |
| Sales Income                                |                                    |
| Other Income                                |                                    |
| <b>Income Total</b>                         | <b>(35,000)</b>                    |
|   |                                    |
| <b>Service Expenditure</b>                  | <b>695,700</b>                     |

**Service Manager**

Wendy Jones

**Portfolio**

Performance and Resources

**Portfolio Holder**

Councillor David Norman MBE

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Contact Centre                         | 730,700            | (35,000)            | 695,700        |
| <b>Net Service Expenditure</b>         | <b>730,700</b>     | <b>0</b>            | <b>695,700</b> |

| <b>Democratic Services</b>   | <b>Proposed Budget<br/>2016/17</b> |
|------------------------------|------------------------------------|
| Employees                    | 366,300                            |
| Premises                     | 0                                  |
| Transport                    | 11,800                             |
| Supplies and Services        | 563,700                            |
| Third Party Payments         |                                    |
| Capital Charges              | 0                                  |
| Other Charges                |                                    |
| <b>Expenditure Total</b>     | <b>941,800</b>                     |
| Internal Recharges Net Total |                                    |
| Contributions                |                                    |
| Fees and Charges             |                                    |
| Rents and Lettings           |                                    |
| Grant Income                 | (94,400)                           |
| Sales Income                 |                                    |
| Other Income                 |                                    |
| <b>Income Total</b>          | <b>(94,400)</b>                    |
|                              |                                    |
| <b>Service Expenditure</b>   | <b>847,400</b>                     |

**Service Manager**

Tanya Davies

**Portfolio**

Performance and Resources

**Portfolio Holder**

Councillor David Norman MBE

| <b>Summary By Cost Centre 2015-16</b> | <b>Total</b>       |                     |                |
|---------------------------------------|--------------------|---------------------|----------------|
|                                       | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Civic Admin and Hospitality           | 39,400             | 0                   | 39,400         |
| Corporate Support Team                | 89,800             |                     | 89,800         |
| Democratic Services                   | 179,400            |                     | 179,400        |
| Members support and allowances        | 375,300            |                     | 375,300        |
| Elections and Electoral Registration  | 257,900            | (94,400)            | 163,500        |
| <b>Net Service Expenditure</b>        | <b>941,800</b>     | <b>(94,400)</b>     | <b>847,400</b> |

## Culture and Leisure Portfolio

| <b>Culture and Leisure</b>   | <b>Proposed Budget<br/>2016/17</b> | <b>Guildhall<br/>2016/17</b> | <b>Museums<br/>2016/17</b> | <b>TIC 2016/17</b> | <b>Aspire Client<br/>2016/17</b> | <b>Marketing<br/>Gloucester<br/>2016/17</b> |
|------------------------------|------------------------------------|------------------------------|----------------------------|--------------------|----------------------------------|---|
| Employees                    | 941,500                            | 506,000                      | 176,700                    | 189,700            | 0                                | 69,100                                      |
| Premises                     | 205,800                            | 93,900                       | 73,600                     | 36,900             | 1,400                            | 0   |
| Transport                    | 3,400                              | 2,100                        | 500                        | 800                | 0                                | 0   |
| Supplies and Services        | 1,345,400                          | 293,300                      | 69,900                     | 365,200            | 457,000                          | 160,000                                     |
| Third Party Payments         | 235,200                            | 0                            | 0                          | 0                  | 0                                | 235,200                                     |
| Capital Charges              | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
| Other Charges                | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
| <b>Expenditure Total</b>     | <b>2,731,300</b>                   | <b>895,300</b>               | <b>320,700</b>             | <b>592,600</b>     | <b>458,400</b>                   | <b>464,300</b>                              |
| Internal Recharges Net Total | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
|                              | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
| Contributions                | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
| Fees and Charges             | (197,200)                          | (102,900)                    | (64,300)                   | 0                  | (30,000)                         | 0   |
| Rents and Lettings           | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
| Grant Income                 | 0                                  | 0                            | 0                          | 0                  | 0                                | 0   |
| Sales Income                 | (1,043,900)                        | (553,500)                    | (62,100)                   | (428,300)          | 0                                | 0   |
| Other Income                 | (3,100)                            | 0                            | (2,100)                    | (1,000)            | 0                                | 0   |
| <b>Income Total</b>          | <b>(1,244,200)</b>                 | <b>(656,400)</b>             | <b>(128,500)</b>           | <b>(429,300)</b>   | <b>(30,000)</b>                  | <b>0</b>                                    |
| <b>Service Expenditure</b>   | <b>1,487,100</b>                   | <b>238,900</b>               | <b>192,200</b>             | <b>163,300</b>     | <b>428,400</b>                   | <b>464,300</b>                              |

| <b>Guildhall and Blackfriars</b> | <b>Proposed<br/>Budget<br/>2016/17</b> |
|----------------------------------|--|
| Employees                        | 506,000                                |
| Premises                         | 93,900                                 |
| Transport                        | 2,100                                  |
| Supplies and Services            | 293,300                                |
| Third Party Payments             | 0                                      |
| Capital Charges                  |  |
| Other Charges                    | 0                                      |
| <b>Expenditure Total</b>         | <b>895,300</b>                         |
| Internal Recharges Net Total     |  |
| Contributions                    |  |
| Fees and Charges                 | (102,900)                              |
| Rents and Lettings               |  |
| Grant Income                     |  |
| Sales Income                     | (553,500)                              |
| Other Income                     |  |
| <b>Income Total</b>              | <b>(656,400)</b>                       |
|                                  |  |
| <b>Service Expenditure</b>       | <b>238,900</b>                         |

**Service Manager**

Sarah Gilbert

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>Guildhall Running Costs</b>         | 480,900            | 0                   | 480,900        |
| <b>Events</b>                          | 204,500            | (230,100)           | (25,600)       |
| <b>Cinema</b>                          | 28,200             | (63,000)            | (34,800)       |
| <b>Room Hires</b>                      | 0                  | (91,500)            | (91,500)       |
| <b>Guildhall Bar and Cafe</b>          | 121,700            | (178,700)           | (57,000)       |
| <b>Blackfriars</b>                     | 60,000             | (93,100)            | (33,100)       |
| <b>Net Service Expenditure</b>         | <b>895,300</b>     | <b>(656,400)</b>    | <b>238,900</b> |

| <b>Museums</b>               | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 176,700                                |
| Premises                     | 73,600                                 |
| Transport                    | 500                                    |
| Supplies and Services        | 69,900                                 |
| Third Party Payments         |  |
| Capital Charges              |  |
| Other Charges                |  |
| <b>Expenditure Total</b>     | <b>320,700</b>                         |
| Internal Recharges Net Total |  |
| Contributions                |  |
| Fees and Charges             | (64,300)                               |
| Rents and Lettings           |  |
| Grant Income                 |  |
| Sales Income                 | (62,100)                               |
| Other Income                 | (2,100)                                |
| <b>Income Total</b>          | <b>(128,500)</b>                       |
|                              |  |
| <b>Service Expenditure</b>   | <b>192,200</b>                         |

**Service Manager**

Angela Smith

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>City Museum</b>                     | 124,900            | (49,300)            | 75,600         |
| <b>City Museum Cafe</b>                | 32,900             | (33,600)            | (700)          |
| <b>Folk Museum</b>                     | 162,900            | (45,600)            | 117,300        |
| <b>Net Service Expenditure</b>         | <b>320,700</b>     | <b>(128,500)</b>    | <b>192,200</b> |



| <b>Tourist Information Centre</b> | <b>Proposed<br/>Budget<br/>2016/17</b> |
|-----------------------------------|--|
| Employees                         | 189,700                                |
| Premises                          | 36,900                                 |
| Transport                         | 800                                    |
| Supplies and Services             | 365,200                                |
| Third Party Payments              |  |
| Capital Charges                   |  |
| Other Charges                     |  |
| <b>Expenditure Total</b>          | <b>592,600</b>                         |
| Internal Recharges Net Total      |  |
| Contributions                     |  |
| Fees and Charges                  |  |
| Rents and Lettings                |  |
| Grant Income                      |  |
| Sales Income                      | (428,300)                              |
| Other Income                      | (1,000)                                |
| <b>Income Total</b>               | <b>(429,300)</b>                       |
|                                   |  |
| <b>Service Expenditure</b>        | <b>163,300</b>                         |

**Service Manager**

Lucy Chilton

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>TIC Running Costs</b>               | 237,500            | (1,000)             | 236,500        |
| <b>Commercial Activities</b>           | 355,100            | (428,300)           | (73,200)       |
| <b>Net Service Expenditure</b>         | <b>592,600</b>     | <b>(429,300)</b>    | <b>163,300</b> |

| <b>Aspire Client</b>         | <b>Proposed Budget 2016/17</b> |
|------------------------------|--------------------------------|
| Employees                    | 0                              |
| Premises                     | 1,400                          |
| Transport                    | 0                              |
| Supplies and Services        | 457,000                        |
| Third Party Payments         | 0                              |
| Capital Charges              | 0                              |
| Other Charges                | 0                              |
| <b>Expenditure Total</b>     | <b>458,400</b>                 |
| Internal Recharges Net Total | 0                              |
|                              | 0                              |
| Contributions                | 0                              |
| Fees and Charges             | (30,000)                       |
| Rents and Lettings           | 0                              |
| Grant Income                 | 0                              |
| Sales Income                 | 0                              |
| Other Income                 | 0                              |
| <b>Income Total</b>          | <b>(30,000)</b>                |
|                              |                                |
| <b>Service Expenditure</b>   | <b>428,400</b>                 |

**Service Manager**

Sadie Neal

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>Aspire Client</b>                   | 458,400            | (30,000)            | 428,400        |
| <b>Net Service Expenditure</b>         | <b>458,400</b>     | <b>(30,000)</b>     | <b>428,400</b> |

| <b>Marketing Gloucester</b>  | <b>Proposed Budget<br/>2016/17</b> |
|------------------------------|------------------------------------|
| Employees                    | 69,100                             |
| Premises                     |                                    |
| Transport                    | 0                                  |
| Supplies and Services        | 160,000                            |
| Third Party Payments         | 235,200                            |
| Capital Charges              | 0                                  |
| Other Charges                |                                    |
| <b>Expenditure Total</b>     | <b>464,300</b>                     |
| Internal Recharges Net Total |                                    |
| Contributions                |                                    |
| Fees and Charges             |                                    |
| Rents and Lettings           |                                    |
| Grant Income                 |                                    |
| Sales Income                 |                                    |
| Other Income                 |                                    |
| <b>Income Total</b>          | <b>0</b>                           |
|                              |                                    |
| <b>Service Expenditure</b>   | <b>464,300</b>                     |

**Service Manager**

Anthony Hodge

**Portfolio**

Culture and Leisure

**Portfolio Holder**

Councillor Lise Noakes

| <b>Summary By Service Area 2016-17</b>      | <b>Total</b>       |                     |                |
|---|--------------------|---------------------|----------------|
|   | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>Marketing Gloucester General Support</b> | 304,300            |                     | 304,300        |
| <b>Events Programme</b>                     | 160,000            |                     | 160,000        |
| <b>Net Service Expenditure</b>              | <b>464,300</b>     | <b>0</b>            | <b>464,300</b> |

## Environment Portfolio

|                              | Proposed Budget    | Neighbourhood      | Environmental    | Cem and Crem       | Flooding and     |
|------------------------------|--------------------|--------------------|------------------|--------------------|------------------|
| Regeneration and Economy     | 2016/17            | Services 2016/17   | Planning 2016/17 | 2016/17            | emergency        |
|                              |                    |                    |                  |                    | planning 2016/18 |
| Employees                    | 1,166,800          | 409,800            | 206,700          | 521,500            | 28,800           |
| Premises                     | 475,400            | 209,000            | 23,300           | 217,100            | 26,000           |
| Transport                    | 47,300             | 2,000              | 15,600           | 29,400             | 300              |
| Supplies and Services        | 5,746,200          | 5,533,200          | 34,000           | 159,600            | 19,400           |
| Third Party Payments         | 58,400             | 0                  | 0                | 0                  | 58,400           |
| Capital Charges              | 0                  | 0                  | 0                | 0                  | 0                |
| Other Charges                | 0                  | 0                  | 0                | 0                  | 0                |
| <b>Expenditure Total</b>     | <b>7,494,100</b>   | <b>6,154,000</b>   | <b>279,600</b>   | <b>927,600</b>     | <b>132,900</b>   |
| Internal Recharges Net Total | 0                  | 0                  | 0                | 0                  | 0                |
|                              | 0                  | 0                  | 0                | 0                  | 0                |
| Contributions                | 0                  | 0                  | 0                | 0                  | 0                |
| Fees and Charges             | (2,576,300)        | (950,000)          | (15,800)         | (1,610,500)        | 0                |
| Rents and Lettings           | 0                  | 0                  | 0                | 0                  | 0                |
| Grant Income                 | (58,900)           | 0                  | (58,900)         | 0                  | 0                |
| Sales Income                 | (270,100)          | 0                  | 0                | (270,100)          | 0                |
| Other Income                 | (393,400)          | (352,300)          | (30,000)         | (11,100)           | 0                |
| <b>Income Total</b>          | <b>(3,298,700)</b> | <b>(1,302,300)</b> | <b>(104,700)</b> | <b>(1,891,700)</b> | <b>0</b>         |
|                              |                    |                    |                  |                    |                  |
| <b>Service Expenditure</b>   | <b>4,195,400</b>   | <b>4,851,700</b>   | <b>174,900</b>   | <b>(964,100)</b>   | <b>132,900</b>   |

| <b>Neighbourhood Services</b> | <b>Proposed Budget<br/>2016/17</b> |
|-------------------------------|------------------------------------|
| Employees                     | 409,800                            |
| Premises                      | 209,000                            |
| Transport                     | 2,000                              |
| Supplies and Services         | 5,533,200                          |
| Third Party Payments          |                                    |
| Capital Charges               |                                    |
| Other Charges                 |                                    |
| <b>Expenditure Total</b>      | <b>6,154,000</b>                   |
| Internal Recharges Net Total  |                                    |
| Contributions                 |                                    |
| Fees and Charges              | (950,000)                          |
| Rents and Lettings            |                                    |
| Grant Income                  |                                    |
| Sales Income                  |                                    |
| Other Income                  | (352,300)                          |
| <b>Income Total</b>           | <b>(1,302,300)</b>                 |
|                               |                                    |
| <b>Service Expenditure</b>    | <b>4,851,700</b>                   |

**Service Manager**

Lloyd Griffiths

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                  |
|--|--------------------|---------------------|------------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>       |
| Neighbourhood Management               | 6,070,600          | (672,300)           | 5,398,300        |
| Green Garden Waste                     | 12,000             | (580,000)           | (568,000)        |
| Bulky Waste                            |                    | (50,000)            | (50,000)         |
| Head of Neighbourhood Services         | 71,400             |                     | 71,400           |
| <b>Net Service Expenditure</b>         | <b>6,154,000</b>   | <b>(1,302,300)</b>  | <b>4,851,700</b> |

| <b>Environmental Planning</b> | <b>Proposed Budget<br/>2016/17</b> |
|-------------------------------|------------------------------------|
| Employees                     | 206,700                            |
| Premises                      | 23,300                             |
| Transport                     | 15,600                             |
| Supplies and Services         | 34,000                             |
| Third Party Payments          | 0                                  |
| Capital Charges               | 0                                  |
| Other Charges                 | 0                                  |
| <b>Expenditure Total</b>      | <b>279,600</b>                     |
| Internal Recharges Net Total  |                                    |
| Contributions                 |                                    |
| Fees and Charges              | (15,800)                           |
| Rents and Lettings            |                                    |
| Grant Income                  | (58,900)                           |
| Sales Income                  |                                    |
| Other Income                  | (30,000)                           |
| <b>Income Total</b>           | <b>(104,700)</b>                   |
|                               |                                    |
| <b>Service Expenditure</b>    | <b>174,900</b>                     |

**Service Manager**

Meyrick Brentnall

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Allotments                             | 23,300             | (15,800)            | 7,500          |
| Environmental Planning                 | 111,600            | (53,900)            | 57,700         |
| Countryside Unit                       | 126,500            | (35,000)            | 91,500         |
| Climate Change                         | 18,200             |                     | 18,200         |
| <b>Net Service Expenditure</b>         | <b>279,600</b>     | <b>(104,700)</b>    | <b>174,900</b> |

| <b>Cemeteries and Crematorium</b> | <b>Proposed Budget<br/>2016/17</b> |
|-----------------------------------|------------------------------------|
| Employees                         | 521,500                            |
| Premises                          | 217,100                            |
| Transport                         | 29,400                             |
| Supplies and Services             | 159,600                            |
| Third Party Payments              |                                    |
| Capital Charges                   |                                    |
| Other Charges                     |                                    |
| <b>Expenditure Total</b>          | <b>927,600</b>                     |
| Internal Recharges Net Total      |                                    |
| Contributions                     |                                    |
| Fees and Charges                  | (1,610,500)                        |
| Rents and Lettings                |                                    |
| Sales Income                      | (270,100)                          |
| Other Income                      | (11,100)                           |
| <b>Income Total</b>               | <b>(1,891,700)</b>                 |
|                                   |                                    |
| <b>Service Expenditure</b>        | <b>(964,100)</b>                   |

**Service Manager**

Julienne Reeves

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                  |
|--|--------------------|---------------------|------------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>       |
| <b>The Arbor</b>                       | 117,800            | (136,600)           | (18,800)         |
| <b>Cem and Crem Support</b>            | 148,800            | 0                   | 148,800          |
| <b>Cemeteries</b>                      | 342,300            | (295,500)           | 46,800           |
| <b>Crematorium</b>                     | 318,700            | (1,459,600)         | (1,140,900)      |
| <b>Net Service Expenditure</b>         | <b>927,600</b>     | <b>(1,891,700)</b>  | <b>(964,100)</b> |

| <b>Flooding and Emergency Planning</b> | <b>Proposed Budget<br/>2016/17</b> |
|--|------------------------------------|
| Employees                              | 28,800                             |
| Premises                               | 26,000                             |
| Transport                              | 300                                |
| Supplies and Services                  | 19,400                             |
| Third Party Payments                   | 58,400                             |
| Capital Charges                        |                                    |
| Other Charges                          |                                    |
| <b>Expenditure Total</b>               | <b>132,900</b>                     |
| Internal Recharges Net Total           |                                    |
| Contributions                          |                                    |
| Fees and Charges                       | 0                                  |
| Rents and Lettings                     |                                    |
| Grant Income                           |                                    |
| Sales Income                           |                                    |
| Other Income                           | 0                                  |
| <b>Income Total</b>                    | <b>0</b>                           |
|  |                                    |
| <b>Service Expenditure</b>             | <b>132,900</b>                     |

**Service Manager**

Wayne Best

**Portfolio**

Environment

**Portfolio Holder**

Councillor Jim Porter

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>Flooding prevention</b>             | 53,900             | 0                   | 53,900         |
| <b>Drainage Levy</b>                   | 58,400             | 0                   | 58,400         |
| <b>Emergency Planning</b>              | 20,600             | 0                   | 20,600         |
| <b>Net Service Expenditure</b>         | <b>132,900</b>     | <b>0</b>            | <b>132,900</b> |



## Communities and Neighbourhoods Portfolio

| <b>Communities and Neighbourhoods</b> | <b>Proposed Budget<br/>2016/17</b> | <b>Voluntary Sector<br/>Grants 2016/17</b> | <b>Community<br/>Strategy and<br/>Other Projects<br/>2016/17</b> | <b>Licensing<br/>2016/17</b> | <b>Environmental<br/>Health 2016/17</b> | <b>Health and<br/>Safety<br/>2016/17</b> | <b>Shopmobility<br/>2016/17</b> |
|---------------------------------------|------------------------------------|--|--|------------------------------|---|--|---------------------------------|
| Employees                             | 926,800                            | 0  | 179,400  | 153,800                      | 409,400                                 | 169,500                                  | 14,700                          |
| Premises                              | 87,700                             | 0  | 83,000   | 0                            | 0                                       | 0  | 4,700                           |
| Transport                             | 5,000                              | 0  | 500  | 200                          | 2,800                                   | 1,500                                    | 0                               |
| Supplies and Services                 | 126,600                            | 200  | 53,500   | 26,900                       | 18,500                                  | 15,900                                   | 11,600                          |
| Third Party Payments                  | 315,500                            | 315,500                                    | 0  | 0                            | 0                                       | 0  | 0                               |
| Capital Charges                       | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| Other Charges                         | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| <b>Expenditure Total</b>              | <b>1,461,600</b>                   | <b>315,700</b>                             | <b>316,400</b>   | <b>180,900</b>               | <b>430,700</b>                          | <b>186,900</b>                           | <b>31,000</b>                   |
| Internal Recharges Net Total          | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| Contributions                         | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| Fees and Charges                      | (316,700)                          | 0  | 0  | (269,600)                    | (22,500)                                | 0  | (24,600)                        |
| Rents and Lettings                    | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| Grant Income                          | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| Sales Income                          | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| Other Income                          | 0                                  | 0  | 0  | 0                            | 0                                       | 0  | 0                               |
| <b>Income Total</b>                   | <b>(316,700)</b>                   | <b>0</b>                                   | <b>0</b>   | <b>(269,600)</b>             | <b>(22,500)</b>                         | <b>0</b>                                 | <b>(24,600)</b>                 |
| <b>Service Expenditure</b>            | <b>1,144,900</b>                   | <b>315,700</b>                             | <b>316,400</b>   | <b>(88,700)</b>              | <b>408,200</b>                          | <b>186,900</b>                           | <b>6,400</b>                    |

| <b>Voluntary Sector Grants</b> | <b>Proposed Budget 2016/17</b> |
|--------------------------------|--------------------------------|
| Employees                      |                                |
| Premises                       |                                |
| Transport                      |                                |
| Supplies and Services          | 200                            |
| Third Party Payments           | 315,500                        |
| Capital Charges                |                                |
| Other Charges                  |                                |
| <b>Expenditure Total</b>       | <b>315,700</b>                 |
| Internal Recharges Net Total   |                                |
| Contributions                  |                                |
| Fees and Charges               |                                |
| Rents and Lettings             |                                |
| Grant Income                   |                                |
| Sales Income                   |                                |
| Other Income                   |                                |
| <b>Income Total</b>            | <b>0</b>                       |
|                                |                                |
| <b>Service Expenditure</b>     | <b>315,700</b>                 |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gareth Hooper  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>Voluntary Sector Grants</b>         | 315,700            | 0                   | 315,700        |
| <b>Net Service Expenditure</b>         | <b>315,700</b>     | <b>0</b>            | <b>315,700</b> |

| <b>Community Strategy and Other Projects</b> | <b>Proposed Budget<br/>2016/17</b> |
|--|------------------------------------|
| Employees                                    | 179,400                            |
| Premises                                     | 83,000                             |
| Transport                                    | 500                                |
| Supplies and Services                        | 53,500                             |
| Third Party Payments                         |                                    |
| Capital Charges                              |                                    |
| Other Charges                                |                                    |
| <b>Expenditure Total</b>                     | <b>316,400</b>                     |
| Internal Recharges Net Total                 |                                    |
| Contributions                                |                                    |
| Fees and Charges                             | 0                                  |
| Rents and Lettings                           |                                    |
| Grant Income                                 | 0                                  |
| Sales Income                                 |                                    |
| Other Income                                 | 0                                  |
| <b>Income Total</b>                          | <b>0</b>                           |
|  |                                    |
| <b>Service Expenditure</b>                   | <b>316,400</b>                     |

**Service Manager**

Ed Pomfret

**Portfolio**

Communities and Neighbourhoods

**Portfolio Holder**

Councillor Jennie Dallimore

| <b>Summary By Service Area 2016-17</b>   | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| <b>Community Safety</b>                  | 117,100            | 0                   | 117,100        |
| <b>Community Strategy and Engagement</b> | 114,300            | 0                   | 114,300        |
| <b>CCTV Revenue Budget</b>               | 85,000             | 0                   | 85,000         |
| <b>Net Service Expenditure</b>           | <b>316,400</b>     | <b>0</b>            | <b>316,400</b> |

| <b>Licensing</b>             | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 153,800                                |
| Premises                     | 0                                      |
| Transport                    | 200                                    |
| Supplies and Services        | 26,900                                 |
| Third Party Payments         | 0                                      |
| Capital Charges              | 0                                      |
| Other Charges                | 0                                      |
| <b>Expenditure Total</b>     | <b>180,900</b>                         |
| Internal Recharges Net Total | 0                                      |
|                              | 0                                      |
| Contributions                | 0                                      |
| Fees and Charges             | (269,600)                              |
| Rents and Lettings           | 0                                      |
| Grant Income                 | 0                                      |
| Sales Income                 | 0                                      |
| Other Income                 | 0                                      |
| <b>Income Total</b>          | <b>(269,600)</b>                       |
|                              |  |
| <b>Service Expenditure</b>   | <b>(88,700)</b>                        |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Lisa Jones  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                 |
|--|--------------------|---------------------|-----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>      |
| Hackney Carriages                      | 80,400             | (123,500)           | (43,100)        |
| Other Licensing                        | 100,500            | (146,100)           | (45,600)        |
| <b>Net Service Expenditure</b>         | <b>180,900</b>     | <b>(269,600)</b>    | <b>(88,700)</b> |

| <b>Shopmobility</b>          | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 14,700                                 |
| Premises                     | 4,700                                  |
| Transport                    | 0                                      |
| Supplies and Services        | 11,600                                 |
| Third Party Payments         | 0                                      |
| Capital Charges              | 0                                      |
| Other Charges                | 0                                      |
| <b>Expenditure Total</b>     | <b>31,000</b>                          |
| Internal Recharges Net Total | 0                                      |
|                              | 0                                      |
| Contributions                | 0                                      |
| Fees and Charges             | (24,600)                               |
| Rents and Lettings           | 0                                      |
| Grant Income                 | 0                                      |
| Sales Income                 | 0                                      |
| Other Income                 | 0                                      |
| <b>Income Total</b>          | <b>(24,600)</b>                        |
|                              |  |
| <b>Service Expenditure</b>   | <b>6,400</b>                           |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |              |
|--|--------------------|---------------------|--------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>   |
| Shopmobility                           | 31,000             | (24,600)            | 6,400        |
| <b>Net Service Expenditure</b>         | <b>31,000</b>      | <b>(85,000)</b>     | <b>6,400</b> |

| <b>Environmental Health</b>  | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 409,400                                |
| Premises                     | 0                                      |
| Transport                    | 2,800                                  |
| Supplies and Services        | 18,500                                 |
| Third Party Payments         | 0                                      |
| Capital Charges              | 0                                      |
| Other Charges                | 0                                      |
| <b>Expenditure Total</b>     | <b>430,700</b>                         |
| Internal Recharges Net Total | 0                                      |
|                              | 0                                      |
| Contributions                | 0                                      |
| Fees and Charges             | (22,500)                               |
| Rents and Lettings           | 0                                      |
| Grant Income                 | 0                                      |
| Sales Income                 | 0                                      |
| Other Income                 | 0                                      |
| <b>Income Total</b>          | <b>(22,500)</b>                        |
|                              |  |
| <b>Service Expenditure</b>   | <b>408,200</b>                         |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Food Safety                            | 189,000            | (4,500)             | 184,500        |
| Pollution Control                      | 169,800            | (18,000)            | 151,800        |
| Head of Public Protection              | 71,900             | 0                   | 71,900         |
| <b>Net Service Expenditure</b>         | <b>430,700</b>     | <b>(22,500)</b>     | <b>408,200</b> |

| <b>Health and Safety</b>     | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 169,500                                |
| Premises                     | 0                                      |
| Transport                    | 1,500                                  |
| Supplies and Services        | 15,900                                 |
| Third Party Payments         | 0                                      |
| Capital Charges              | 0                                      |
| Other Charges                | 0                                      |
| <b>Expenditure Total</b>     | <b>186,900</b>                         |
| Internal Recharges Net Total | 0                                      |
|                              | 0                                      |
| Contributions                | 0                                      |
| Fees and Charges             | 0                                      |
| Rents and Lettings           | 0                                      |
| Grant Income                 | 0                                      |
| Sales Income                 | 0                                      |
| Other Income                 | 0                                      |
| <b>Income Total</b>          | <b>0</b>                               |
|                              |  |
| <b>Service Expenditure</b>   | <b>186,900</b>                         |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Gill Ragon  
Communities and Neighbourhoods  
Councillor Jennie Dallimore

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Health Administration                  | 26,600             | 0                   | 26,600         |
| Health and Safety                      | 160,300            | 0                   | 160,300        |
| <b>Net Service Expenditure</b>         | <b>186,900</b>     | <b>0</b>            | <b>186,900</b> |

## Housing and Planning Portfolio

| Housing and Planning         | Housing and        |                  |                  |
|------------------------------|--------------------|------------------|------------------|
|                              | Planning           | Housing 2016/17  | Planning 2016/17 |
| Employees                    | 1,975,600          | 1,034,600        | 941,000          |
| Premises                     | 188,000            | 188,000          | 0                |
| Transport                    | 4,600              | 1,800            | 2,800            |
| Supplies and Services        | 847,800            | 533,600          | 314,200          |
| Third Party Payments         | 0                  | 0                | 0                |
| Capital Charges              | 0                  | 0                | 0                |
| Other Charges                | 0                  | 0                | 0                |
| <b>Expenditure Total</b>     | <b>3,016,000</b>   | <b>1,758,000</b> | <b>1,258,000</b> |
| Internal Recharges Net Total | 0                  | 0                | 0                |
|                              | 0                  | 0                | 0                |
| Contributions                | 0                  | 0                | 0                |
| Fees and Charges             | (771,800)          | (74,300)         | (697,500)        |
| Rents and Lettings           | (185,000)          | (185,000)        | 0                |
| Grant Income                 | (71,900)           | 0                | (71,900)         |
| Sales Income                 | 0                  | 0                | 0                |
| Other Income                 | (266,800)          | (266,800)        | 0                |
| <b>Income Total</b>          | <b>(1,295,500)</b> | <b>(526,100)</b> | <b>(769,400)</b> |
|                              |                    |                  |                  |
| <b>Service Expenditure</b>   | <b>1,720,500</b>   | <b>1,231,900</b> | <b>488,600</b>   |



| <b>Housing Services</b>      | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 1,034,600                              |
| Premises                     | 188,000                                |
| Transport                    | 1,800                                  |
| Supplies and Services        | 533,600                                |
| Third Party Payments         | 0                                      |
| Capital Charges              | 0                                      |
| Other Charges                | 0                                      |
| <b>Expenditure Total</b>     | <b>1,758,000</b>                       |
| Internal Recharges Net Total | 0                                      |
|                              | 0                                      |
| Contributions                | 0                                      |
| Fees and Charges             | (74,300)                               |
| Rents and Lettings           | (185,000)                              |
| Grant Income                 | 0                                      |
| Sales Income                 | 0                                      |
| Other Income                 | (266,800)                              |
| <b>Income Total</b>          | <b>(526,100)</b>                       |
|                              |  |
| <b>Service Expenditure</b>   | <b>1,231,900</b>                       |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Helen Chard / Julie Wight / Mary Hopper  
Housing and Planning  
Councillor Colin Organ

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                  |
|--|--------------------|---------------------|------------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>       |
| Housing Strategy                       | 162,200            | (15,000)            | 147,200          |
| Private Sector Housing                 | 415,500            | (76,100)            | 339,400          |
| Homelessness Prevention                | 1,180,300          | (435,000)           | 745,300          |
| <b>Net Service Expenditure</b>         | <b>1,758,000</b>   | <b>(526,100)</b>    | <b>1,231,900</b> |

| <b>Planning</b>              | <b>Proposed<br/>Budget<br/>2016/17</b> |
|------------------------------|--|
| Employees                    | 941,000                                |
| Premises                     | 0                                      |
| Transport                    | 2,800                                  |
| Supplies and Services        | 314,200                                |
| Third Party Payments         | 0                                      |
| Capital Charges              | 0                                      |
| Other Charges                | 0                                      |
| <b>Expenditure Total</b>     | <b>1,258,000</b>                       |
| Internal Recharges Net Total | 0                                      |
|                              | 0                                      |
| Contributions                | 0                                      |
| Fees and Charges             | (697,500)                              |
| Rents and Lettings           | 0                                      |
| Grant Income                 | (71,900)                               |
| Sales Income                 | 0                                      |
| Other Income                 | 0                                      |
| <b>Income Total</b>          | <b>(769,400)</b>                       |
|                              |  |
| <b>Service Expenditure</b>   | <b>488,600</b>                         |

**Service Manager**  
**Portfolio**  
**Portfolio Holder**

Anthony Wilson  
Housing and Planning  
Councillor Colin Organ

| <b>Summary By Service Area 2016-17</b> | <b>Total</b>       |                     |                |
|--|--------------------|---------------------|----------------|
|  | <b>Expenditure</b> | <b>Total Income</b> | <b>Net</b>     |
| Development Management                 | 484,100            | (586,700)           | (102,600)      |
| Planning Policy                        | 578,700            | 0                   | 578,700        |
| Historic Buildings                     | 60,400             | (27,700)            | 32,700         |
| Land Searches                          | 69,300             | (155,000)           | (85,700)       |
| Head of Service                        | 65,500             |                     | 65,500         |
| <b>Net Service Expenditure</b>         | <b>1,258,000</b>   | <b>(769,400)</b>    | <b>488,600</b> |